Financial Statements

Year Ended June 30, 2021

Index to the Financial Statements Year Ended June 30, 2021

	Page
Independent Auditor's Report	1 - 2
Statement of Financial Position	3
Statement of Changes in Net Assets	4
Statement of Operations	5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 13
Schedule 1 - Statement of Operations by Location (current year)	14
Schedule 2 - Statement of Operations by Location (prior year)	15

McKenzie & Co.

CHARTERED PROFESSIONAL ACCOUNTANTS BUSINESS MANAGEMENT ADVISORS

MCKENZIE, CPA
PROFESSIONAL CORPORATION

100 – 115 - 2nd Ave. N. Saskatoon SK S7K 2B1 Phone: (306) 653-5050 Fax: (306) 653-4949 AREAS OF PRACTICE: Financial Statement Audits Tax Consulting / Preparation Business Valuations Agricultural Consulting Corporate Financial Planning Computer / Systems Consulting Acquisitions / Reorganizations Monthly Accounting / Payrolls

INDEPENDENT AUDITOR'S REPORT

To the Directors of BIG BROTHERS BIG SISTERS OF SASKATOON AND AREA INC.

Qualified Opinion

We have audited the accompanying financial statements of BIG BROTHERS BIG SISTERS OF SASKATOON AND AREA INC. (the "Organization"), which comprise the statement of financial position as at June 30, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements present fairly, in all material respects, the financial position of the Organization as at June 30, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not for profit organization, the Organization derives revenue from fundraising activities and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenues or donations, net surplus or deficit, and cash flows from operations for the years ended June 30, 2021 and 2020, current assets as at June 30, 2021 and 2020, and net assets as at July 1 and June 30 for both the 2021 and 2020 years. Our audit opinion on the financial statements for the year ended June 30, 2021 was modified accordingly because of the possible effects of the limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

SASKATOON, CANADA October 27, 2021 MEKENZIE + CO CHARTERED PROFESSIONAL ACCOUNTANTS

Statement of Financial Position

As at June 30, 2021

ASSETS		2021		2020
Current assets Cash and cash equivalents Accounts receivable (note 3) Prepaid expenses	\$	448,452 227,907 21,923	\$	188,450 136,216 3,389
1 Tepalu experises				
		698,282		328,055
Land, building and equipment (note 4)		487,832		535,893
	\$	1,186,114	\$	863,948
LIABILITIES AND NET ASSETS				
Current liabilities	•	101.071	Φ.	404.470
Accounts payable and accrued liabilities (note 5) Deferred revenue (note 6)	\$	134,074 150,292	\$	104,176 110,970
Current portion of long term debt (note 7) Current portion of deferred contributions		10,409		8,633
for interest on long term debt (note 7)		10,359		8,674
		305,134		232,453
Long term debt (note 7)		172,392		174,169
Deferred contributions for interest on long term debt (note 7)		63,631 3,850		65,315
Deferred contributions for equipment (note 8)		3,000		4,950
		545,007		476,887
Net assets				
Operating surplus (note 12) Equity in land, building and equipment		413,916 227,191		112,909 274,152
Equity in faird, building and equipment		227,131		214,132
	\$	1,186,114	\$	863,948
See accompanying notes to financial statements				
Approved by:				
Director:				

Statement of Changes in Net Assets

For the year ended June 30, 2021

	2021	2020
Operating surplus		
Balance, beginning of year	\$ 112,909	\$ 124,781
Excess (deficiency) of revenue over expenses	254,046	(19,398)
Transfers (to) from equity in land, building and equipment for: Book value of tangible capital assets sold Purchases of tangible capital assets Amortization of tangible capital assets Repayment of debt	36,765 (8,262) 18,458	- 26,204 (18,678)
Net assets, end of the year	\$ 413,916	\$ 112,909
Equity in land, building, and equipment		
Balance, beginning of year	\$ 274,152	\$ 281,678
Transfers (to) from equity in land, building and equipment for: Book value of tangible capital assets sold Purchases of tangible capital assets Amortization of tangible capital assets Repayment of debt	(36,765) 8,262 (18,458)	- (26,204) 18,678
Net assets, end of the year	\$ 227,191	\$ 274,152

Statement of Operations

For the year ended June 30, 2021

		2021		2020
Revenue				
Corporate grants and contributions from other organizations	\$	311,918	\$	260,979
Ministry of Social Services	•	281,003	,	279,242
CEWS and CEBA (note 10)		187,092		-
National Crime Prevention Strategy (note 14)		181,029		110,994
Fundraising		137,852		111,019
United Way (note 15)		130,029		59,802
Community Initiatives Fund		120,809		139,526
City of Saskatoon		60,608		54,165
Donations and other contributions		54,766		62,019
Gain on sale of tangible capital assets		43,755		-
Rent (note 9)		8,400		19,655
Interest (note 13)		3,037		2,735
Saskatchewan Indigenous Mentoring Partnership		, -		28,544
Deferred interest contributions		-		9,817
		1,520,298		1,138,497
Expenses				
Wages		818,177		712,247
Program activities		104,655		108,002
Benefits		79,297		72,158
Rent, occupancy and utilities (note 9)		59,920		59,850
Office supplies and miscellaneous		35,756		30,928
Fundraising		35,104		28,157
Insurance		28,573		27,448
Property taxes		27,455		22,965
Professional fees		20,153		23,739
Memberships fees (note 14)		16,288		13,071
Staff and board development		14,876		7,062
Travel		5,315		9,650
Volunteer recruitment and promotion		2,225		6,597
Interest on long term debt		-		9,817
		1,247,794		1,131,691
Excess of revenue over expenses before other items		272,504		6,806
Other items				
Amortization of building and equipment		(18,458)		(26,204)
Excess (deficiency) of revenue over expenses	\$	254,046	\$	(19,398)

Statement of Cash Flows

For the year ended June 30, 2021

Items not affecting cash:	19,398)
Amortization of building and equipment 18,458 2	26,204
Amortization of building and equipment 18,458 2	26,204
Gain on sale of tangible capital assets (43,755)	
	-
Changes in non-cash working capital:	
Accounts receivable (91,691)	(612)
Prepaid expenses (18,534)	5,025
Accounts payable and accrued liabilities 29,898	1,154
Deferred revenue 39,322 5	59,475
Net cash provided by operating activities 187,744 7	71,848
Cash flows from investing activities	
Purchase of land, building and equipment (8,262)	-
Proceeds from sale of land, building and equipment 80,520	-
Proceeds from sale of short term investments -	1,208
Net cash provided by investing activities 72,258	1,208
	1,200
Cash flows from financing activities	
	18,678)
Proceeds from CEBA loan 60,000	-
Repayment and forgiveness of CEBA loan (60,000)	
Net cash provided by (used in) financing activities - (1	18,678)
	, , ,
Not increase in each	- 4 270
Net increase in cash 260,002 5	54,378
Cash at the beginning of the year 188,450 13	34,072
Cash at the end of the year \$ 448,452 \$ 18	38,450

Notes to Financial Statements

For the Year Ended June 30, 2021

1. DESCRIPTION OF ORGANIZATION

Big Brothers Big Sisters of Saskatoon and Area Inc. ("BBBS") is registered as a charitable organization without share capital under the Non-profit Corporations Act of Saskatchewan. BBBS is not liable for any federal or provincial income taxes under the Income Tax Act (Canada). BBBS is a community supported organization committed to the healthy development of children and youth and their families through quality volunteer mentoring relationships.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-forprofit organizations (ASNPO) set out in Part III of the CPA Canada Handbook, as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

Net assets

The operating surplus represents the accumulated excess of program funding over program expenses and transfers to and from equity in land, building, and equipment.

Equity in land, building and equipment represents the unamortized cost of the land, building and equipment of BBBS net of related debt and applicable funding and recognizes that portion of net assets invested in land, building and equipment unavailable for program funding.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with financial institutions which are highly liquid and which have an initial term to maturity of less than 90 days.

Accounts receivable

Accounts receivable are stated net of an allowance for bad debts, if any.

Land, building and equipment

Land is stated at cost. Building and equipment are stated at cost less accumulated amortization. Amortization is provided over the estimated useful lives of the assets using the following method and annual rates:

	Rate	Method
Buildings	25 years	Straight-line
Furniture and equipment	5 years	Straight-line
Leasehold improvements	5 years	Straight-line

Grants for building and equipment purchases are deferred and amortized on the same basis as the assets to which they relate. Amortization of capital grants is netted against amortization of building and equipment for financial statement presentation purposes.

Notes to Financial Statements

For the Year Ended June 30, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

Grant revenue is recognized as earned based on the terms of the grant agreement. Grants received for special projects are recognized as revenue in the period the related expenditure is incurred. Other revenue is recognized as earned when receivable.

Contributed services

Volunteers contribute a significant amount of time each year to assist the Organization in carrying out its programs and services. Due to the difficulty in determining their fair value, services contributed by volunteers are not recognized in these financial statements.

Contributions of materials and services are recognized in the statement of operations when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations and would otherwise have been purchased.

Use of estimates

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Significant items subject to such estimates and assumptions include:

- a) The accounts receivable and allowance for doubtful accounts and indirectly bad debt expense.
- b) The useful lives of tangible capital assets and indirectly amortization.
- c) The accounts payable and accrued liabilities and indirectly expenses.

Recognized amounts of such items are based on the Organization's best information and judgment. Actual results could differ from those estimates.

Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. BBBS has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

With respect to financial assets measured at cost or amortized cost, BBBS recognizes in excess of revenue over expenses an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed in excess of revenue over expenses in the period the reversal occurs.

Notes to Financial Statements

For the Year Ended June 30, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Allocation of expenses:

Big Brothers Big Sisters of Saskatoon and Area Inc. allocates certain administration expenses to its various locations. These allocations are made by identifying the appropriate basis of allocation by type of expense and location.

3. ACCOUNTS RECEIVABLE

	 2021	2020
Accounts receivable	\$ 131,478	\$ 125,481
Canada Emergency Wage Subsidy	93,650	-
GST receivable	2,779	10,735
	\$ 227,907	\$ 136,216

4. LAND, BUILDING AND EQUIPMENT

LAND, BOILDING AND EXCIT MENT	Cost	 cumulated ortization	ı	2021 Net book value	ı	2020 Net book value
Land Buildings Furniture and equipment	\$ 300,000 378,328 293,342	\$ - 201,491 282,347	\$	300,000 176,837 10,995	\$	315,000 207,969 12,924
	\$ 971,670	\$ 483,838	\$	487,832	\$	535,893

Amortization of building and equipment was \$ 19,558 (2020 - \$ 27,687). For financial statement presentation purposes, this amount is netted against amortization of deferred contributions for equipment of \$ 1,100 (2020 - \$1,483) for a net amortization expense of \$18,458 (2020 - \$26,204).

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	 2021	2020
Vacation payable Accounts payable and accrued liabilities Employee deductions payable	\$ 108,792 25,282 -	\$ 90,246 12,723 1,207
	\$ 134,074	\$ 104,176

Notes to Financial Statements

For the Year Ended June 30, 2021

	ERRED	
6.		

о.	DEFERRED REVENUE	 2021	2020
	Community Initiatives Fund Corporate grants	\$ 133,108 17,184	\$ 90,576 20,394
		\$ 150,292	\$ 110,970
7.	LONG TERM DEBT	2021	2020
	Mortgage #1 payable to the Muttart Foundation, due September 2033 repayable in monthly instalments of \$ 1,050 per month, non-interest bearing, secured by land and building located at 182 Wall Street, Saskatoon, Saskatchewan with a net book value of \$ 476,837. The mortgage has been fair valued using an interest rate of 6.5%	\$ 106,230	\$ 106,230
	Mortgage #2 payable to the Muttart Foundation, due October 2033 repayable in monthly instalments of \$ 263 per month, non-interest bearing, secured by land and building located at 182 Wall Street, Saskatoon, Saskatchewan with a net book value of \$ 476,837. The mortgage has been fair valued using an interest rate of 5.5%	28,107	28,107
	Mortgage #3 payable to the Muttart Foundation, due March 2034 repayable in monthly instalments of \$ 418 per month, non-interest bearing, secured by land and building located at 182 Wall Street, Saskatoon, Saskatchewan with a net book value of \$ 476,837. The mortgage has been fair valued using an interest rate of 4.5%	48,464	48,465
	Total debt	182,801	182,802
	Current portion	 10,409	8,633
	Long term portion	\$ 172,392	\$ 174,169

The estimated loan repayments required over the next five years are as follows:

	 Principal	Deferred Interest	Total
2022 2023 2024 2025 2026	\$ 10,409 11,028 11,685 12,381 13,121	\$ 10,359 9,740 9,083 8,387 7,647	\$ 20,768 20,768 20,768 20,768 20,768
	\$ 58,624	\$ 45,216	\$ 103,840

Notes to Financial Statements

For the Year Ended June 30, 2021

7. LONG TERM DEBT (continued)

BBBS was granted a deferral of mortgage payments by the Muttart Foundation on all of the above loans. No payments were made on any of the loans in the year. Regularly scheduled loan payments will continue in July 2021. Deferred loan payments will be added to the end of the mortgage as regular monthly payments without penalty or additional interest.

The excess of the original mortgage #1 payable on purchase of the land and building of \$ 315,000 over the present value of the mortgage, using an effective interest rate of 6.5%, \$ 156,350 has been recorded as a a deferred contribution for interest on long term debt. This amount is being amortized over the life of the loan. During 2021, \$ NIL (2020 - \$ 6,495) of deferred contributions for interest on long term debt have been reflected as interest expense on the statement of operations.

The excess of the original mortgage #2 payable on purchase of the land and building of \$ 75,000 over the present value of the mortgage, using an effective interest rate of 5.5%, \$ 42,129 has been recorded as a deferred contribution for interest on long term debt. This amount is being amortized over the life of the loan. During 2021, \$ NIL (2020 - \$ 1,457) of deferred contributions for interest on long term debt have been reflected as interest expense on the statement of operations.

The excess of the original mortgage #3 payable on purchase of the land and building of \$70,000 over the present value of the mortgage, using an effective interest rate of 4.5%, \$49,613 has been recorded as a deferred contribution for interest on long term debt. This amount is being amortized over the life of the loan. During 2021, \$NIL (2020 - \$1,865) of deferred contributions for interest on long term debt have been reflected as interest expense on the statement of operations.

8. DEFERRED CONTRIBUTIONS FOR EQUIPMENT

Deferred contributions for equipment is comprised of the unamortized contributions used to purchase equipment. The amortization of these deferred contributions is recorded as a reduction of amortization expense in the statement of revenue and expenses.

	Cost		Accumulated amortization		2021 Net book value		2020 Net book value	
Furniture and equipment	\$ 104,878	\$	101,028	\$	3,850	\$	4,950	

9. LEASE COMMITMENTS

BBBS has committed to lease out their warehouse for an agreed upon term starting March 2019 and ending March 2022. Monthly payment are \$ 650 a month until July 2019 after which monthly payments will increase to \$ 700 a month for the remainder of the term.

BBBS has committed to lease office space in Humboldt, North Battleford, and Prince Albert. Monthly payments are \$ 525, \$ 600, and \$ 1,250 respectively. The lease agreements are on annual terms with the option to renew annually. BBBS is responsible for occupancy costs at these locations.

Notes to Financial Statements

For the Year Ended June 30, 2021

10. CANADA EMERGENGY WAGE SUBSIDY AND CANADA EMERGENCY BUSINESS ACCOUNT LOAN

The Organization applied for and received \$ 60,000 under the Canada Emergency Business Account (CEBA). The loan was facilitated through Royal Bank of Canada. The loan is interest free until December 31, 2022 and carries a forgivable portion of \$ 20,000 if the repayable balance is paid in full before that date. After that date, if the repayable balance has not been repaid, the loan will automatically renew for an additional three years extending the maturity date to December 31, 2025 with interest at a rate of 5% per annum. The loan was fully repaid in June 2021 and the forgivable portion has been recognized as income.

	 2021		2020
Loan balance	\$ 60,000	\$	-
Principal repaid	(40,000)		-
Debt forgiven	 (20,000)		
Repayable balance	\$ -	\$	

The organization also applied for wage subsidies under the CEWS program and has filed applications up to period 16 for total subsidies of \$ 167,092. Periods 17 through 21 will be filed and reported in the June 30, 2022 financial statements.

11. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

Cash is recorded at fair value. For certain financial instruments including accounts receivable, and accounts payable and accrued liabilities, the carrying amounts approximate fair value due to the immediate or short term maturity of these items. Long-term debt, which arose on the purchase of land and building and for general financing purposes, bears no interest. This long-term debt has been valued at the interest rate expected to be payable on a long-term debt instrument with similar repayment and maturity terms.

BBBS is not exposed to market rate, interest rate, or other price risks as cash in excess or current operating needs is held in savings accounts with major Canadian financial institutions.

Credit risk related to accounts receivable is considered minimal. Accounts receivable are due primarily from government organizations and Big Brothers Big Sisters Canada.

12. CAPITAL MANAGEMENT

BBBS does not have any externally imposed capital requirements. Capital requirements consisting of surplus accounts and long term debt are determined based on estimated financing requirements and prevailing economic conditions.

13. ENDOWMENT FUND

During 2014, BBBS established the Wayne Wiens' Endowment in support of BBBS with the Saskatoon Community Foundation (the "Foundation") and deposited \$ 46,642 with the Foundation. Earnings from this endowment fund are to be transferred to BBBS pursuant to the terms of endowment. During 2021, BBBS received \$ 2,817 (2020 - \$ 2,638) in allocations from the Foundation.

Notes to Financial Statements

For the Year Ended June 30, 2021

14. RELATED PARTY TRANSACTIONS

BBBS is a member organization of Big Brothers Big Sisters of Canada ("BBBS Canada"). During the year, BBBS paid annual membership dues of \$ 14,842 (2020 - \$ 11,449) to and received funding of \$ 181,029 (2020 - \$ 110,994) from BBBS Canada through national partnerships.

15. UNITED WAY FUNDING

During the year BBBS received additional funding from United Way through a Covid-19 Emergency Community Support Fund. The fund was established by Employment & Social Development Canada (ESDC) with the objective of providing assistance to organizations attending to the needs of vulnerable populations during the global Covid-19 outbreak. ESDC chose United Way to administer these funds in local communities.

During the year BBBS received \$ 130,029 in funding from United Way. This funding is broken down to \$ 78,750 in regular core funding, \$ 49,355 from the ESDC program, and \$ 1,924 from other gifts.

16. MELFORT LOCATION

The Melfort location has ceased operations. In the current year \$ 3,300 (2020 - \$ 8,895) was paid to North East Outreach and Support Services to distribute the remaining net assets of the Melfort location. The payment was included under program activities expense for Melfort. There will be no financial transactions to report for the Melfort location in the future.

Statement of Operations by LocationFor the year ended June 30, 2021

SCHEDULE 1

		North	Prince				
	Saskatoon	Battleford	Albert	Melfort	Humboldt	Total	
Revenue							
Corporate grants and contributions							
from other organizations	\$ 250,008	\$ 25,100	\$ 20,460 \$	-	\$ 16,350	\$ 311,918	
Ministry of Social Services	246,107	8,004	20,352	-	6,540	281,003	
CEWS and CEBA (note 10)	187,092	-,	-	-	-	187,092	
National Crime Prevention Strategy	181,029	_	_	-	_	181,029	
Fundraising	13,230	26,740	43,032	-	54,850	137,852	
United Way	105,674	-	15,455	-	8,900	130,029	
Community Initiatives Fund	54,815	21,624	24,937	-	19,433	120,809	
City of Saskatoon	60,608	-	-	-	_	60,608	
Donations and other contributions	47,736	1,750	3,568	-	1,712	54,766	
Gain on sale of tangible capital assets		-	-	-	´-	43,755	
Rent	8,400	-	_	-	_	8,400	
Interest	3,008	-	29	-	_	3,037	
	1,201,462	83,218	127,833	-	107,785	1,520,298	
Expenses							
Wages	653,133	44,854	69,596	_	50,594	818,177	
Program activities	86,729	6,227	5,240	3,300	3,159	104,655	
Benefits	60,909	4,394	8,329	-	5,665	79,297	
Rent, occupancy and utilities	26,005	9,068	15,737	-	9,110	59,920	
Office supplies and miscellaneous	27,736	1,928	3,843	289	1,960	35,756	
Fundraising	12,738	4,527	6,097	-	11,742	35,104	
Insurance	21,700	2,155	2,194	-	2,524	28,573	
Property taxes	27,455	-,	_,	_	_,=	27,455	
Professional fees	16,313	1,680	1,200	_	960	20,153	
Memberships fees	11,449	1,343	1,633	_	1,863	16,288	
Staff and board development	14,108	228	105	_	435	14,876	
Travel	3,898	537	764	_	116	5,315	
Volunteer recruitment and promotion	1,031	88	324	_	782	2,225	
	.,		<u> </u>				
	963,204	77,029	115,062	3,589	88,910	1,247,794	
Excess (deficiency) of revenue over							
expenses before other items	238,258	6,189	12,771	(3,589)	18,875	272,504	
expenses before other items	230,230	0,109	12,771	(3,369)	10,073	272,304	
Other items							
Amortization of building							
and equipment	(16,880)	(1,444)	(134)	-	_	(18,458)	
Inter-agency allocations	36,660	(11,280)	(13,020)	-	(12,360)	-	
	•	,	•		,		
Excess (deficiency) of							
revenue over expenses	\$ 258,038	\$ (6,535)	\$ (383) \$	(3,589)	\$ 6,515	\$ 254,046	

Statement of Operations by Location For the year ended June 30, 2020

SCHEDULE 2

	Saskatoon	North Battleford		Melfort	Humboldt	Total
Revenue						
Ministry of Social Services	\$ 244,346	\$ 8,004	\$ 20,352	\$ -	\$ 6,540	\$ 279,242
Corporate grants and contributions	Ψ =,σ .σ	ψ 0,00 .	Ψ 20,002	•	ψ 0,0.0	Ψ =: 0,= :=
from other organizations	202,005	20,946	7,700	-	30,328	260,979
Community Initiatives Fund	46,637	30,406	35,625	-	26,858	139,526
Fundraising	37,082	11,832	12,706	6,337	43,062	111,019
National Crime Prevention Strategy	110,994	-	-	-	-	110,994
Donations and other contributions	50,628	463	695	4,098	6,135	62,019
United Way	54,302	-	5,500	-	-	59,802
City of Saskatoon	54,165	-	-	-	-	54,165
Saskatchewan Indigenous Mentoring						
Partnership	28,544	-	-	-	-	28,544
Rent	19,655	-	-	-	-	19,655
Deferred interest contributions	9,817	-	-	-	-	9,817
Interest	2,732	3	-	-	-	2,735
	860,907	71,654	82,578	10,435	112,923	1,138,497
Function						
Expenses Wages	550,459	42,957	65,016	7,077	46,738	712,247
Program activities	78,994	8,960	2,801	11,745	5,502	108,002
Benefits	55,869	3,786	6,966	532	5,005	72,158
Rent, occupancy and utilities	32,444	8,909	8,061	1,475	8,961	59,850
Office supplies and miscellaneous	24,547	2,712	1,327	415	1,927	30,928
Fundraising	8,543	8,597	3,074	867	7,076	28,157
Insurance	20,429	1,938	2,300	600	2,181	27,448
Professional fees	17,839	1,680	1,680	1,220	1,320	23,739
Property taxes	22,965	, -	, -	, -	· <u>-</u>	22,965
Memberships fees	9,321	1,005	1,670	75	1,000	13,071
Interest on long term debt	9,817	-	-	-	-	9,817
Travel	7,836	415	693	-	706	9,650
Staff and board development	4,378	563	120	131	1,870	7,062
Volunteer recruitment and promotion	4,137	390	1,384	50	636	6,597
	847,578	81,912	95,092	24,187	82,922	1,131,691
Evene (definiency) of revenue ever						
Excess (deficiency) of revenue over expenses before other items	13,329	(10.250)	(12,514)	(13,752)	30,001	6,806
expenses before other items	13,329	(10,258)	(12,514)	(13,752)	30,001	0,806
Other items						
Amortization of building						
and equipment	(22,405)	(1,443)	(2,123)	(36)	(197)	(26,204)
Inter-agency allocations	38,520	(11,280)	(13,020)	(1,860)	(12,360)	-
Evene (deficiency) of						
Excess (deficiency) of	¢ 20.444	¢ (22.004)	Ф (OZ 6EZ)	¢ (45.040)	¢ 17 11 1	<u>ቀ</u> (40 200)
revenue over expenses	\$ 29,444	\$ (22,981)	\$ (27,657)	\$ (15,648)	\$ 17,444	\$ (19,398)